	Directorate	Description	Original	2010 Probable	0/11 Actual	Difference	C/Fwd	over/(under)spend	201 Estimate		2012/13 Estimate	2013/14 Estimate
			-							-		
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Chief Executive	Elections	Government Referendum on the Voting system							160	160		
	Elections	Government Referendum on the Voting system- Re-imbursement	20	20		(20)	20		(160)	(160)		
	Grants to Voluntary Orgs Members	Furniture Exchange Scheme Standards Committee additional investigations	20 10	20 10	4	(20) (6)	20 6	-		20 6		
	Members	Standards Committee additional investigations	10	10	4	(0)	0	-		0		
	Total Chief Executive		30	30	4	(26)	26	0	0	26	0	0
Corporate Support Services		Consultant's Fees & site surveys Langston Rd Depot		16	16			-		-		
	Estates & Valuation	Consultant's fees Legal & Taxation-Langston Rd Project		25		(25)	25	-		25		
	Estates & Valuation	Council Asset Rationalisation	195	160	65	(95)	95		35	130		
	Estates & Valuation	Council Asset Rationalisation HRA Contribution	(60)	(60)	(21)		(19)			(19)		
	Other Land & Property	Greenyards-Reduced Rental Income		10	13	3		3		-		
	Facilities Management	Quality Assurance & Accreditation BS EN ISO 9001		16	3	(13)	13	-		13		
	Emergency Planning	Saving no contribution to County Emergency Planning Officer			(16)	. ,		(16)		-		
	Human Resources	Training Budget Underspend/E Learning		8	8	-		-		-		
	Industrial Estates- Brooker Rd	Reduced Rental Income		20	19	( )		(1)		-		
	Legal Services	Computerisation of Land Terrier records	28 2	2	-	(2)		(2)		-		
	Legal Services	Registration of Unregistered Titles	2	5	5	-	400	-		-		
	Local Land Charges	Removal of Personal Search charges (LLC Amendment Rules 2010) Removal of Personal Search Income Govt Grant		100	(24)	(100)	100	-		100		
	Local Land Charges Local Land Charges	Additional personal search income		(100)	(34) (18)			66 (18)		-		
	Non HRA Building Maintenance				(10)	(10)			20	- 20		
	Non HRA Building Maintenance	Consultant's report for 5 year programme Planned Building Maintenance Programme	147	147	18	(129)	129	-	20 (5)	20 124	45	19
	Civic Offices	Climate Change Smart-metering	147	147	10	(129)	129	-	(5)	124	45	19
	Office Accommodation	Essential Work to Civic Offices		20	15	(5)	5	-	65	70	0	
	Office Accommodation	Potential Accommodation Changes		20 45	59	(3)	0	14	05	70	0	
		0		-			-					
	Total Corporate Support Service	s	312	414	132	(282)	348	66	121	469	45	19
Deputy Chief Executive	Public Relations	Improvements to Main Reception Area	12	3	2	(1)		(1)	3	3		
Deputy Chief Executive	Public Relations & Information	Website Officer	23	24	24	(1)		(1)	25	25	25	
	Deputy Chief Executive	Externally Funded Projects	63	74	147	73		73	75	75	25	
	Deputy Chief Executive	Externally Funded Projects	(63)	(74)	(147)			(73)	(75)	(75)		
	Museum	NNDR Refund	(03)	(74) (5)	(147)			(73)	(75)	(73)		
	Youth Council	Youth Council	12	(3)	12			-	12	- 12		
	Limes Farm Hall	Costs of Management/Admin/Mtc/Repairs	27	22	26	4	(4)	-	12	12		
	NWA Strategy Action Plan	North Weald Airfield Action Plan.	50	48	20 49	4	(4)		19	15		
	NWA Strategy Action Plan	Aviation Consultant	20	40	43		(1)		20	20		
		/ Wattern Consultant						-				
	Total Deputy Chief Executive		144	104	108	4	(5)	(1)	81	76	25	0

	Directorate	Description	Original	2010 Probable	//11 Actual	Difference	C/Fwd	over/(under)spend		1/12 Adjusted	2012/13 Estimate	2013/14 Estimate
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Environment & Street Scene		Air Quality Modelling		9	5		4	-		4		
	Pollution Control	Air Quality Modelling Grant		(9)	(9)			-		-		
	Neighbourhoods / Rapid Response			4	(40)	(4)		(4)		-		
	Pest Control	Income		(10)	(18)			(8)		-		
	Pest Control Waste Management	Expenditure Waste containers spare parts		8	6 7			(1)		-		
	Waste Management	Changes to Service	(119)	(132)	(125)	(.)		7	(102)	(102)		
	Abandoned Vehicles	Advertising	(113)	(102)	(120)	, , .		-	3	3		
	Contaminated Land	Bobbingworth Tip Maintenance	5	5	5	-		-		-		
	Contaminated Land	Contaminated Land Investigations		130	120	(10)		(10)		-		
	Contaminated Land	Contaminated Land DEFRA grants		(120)	(123)			(3)		-		
	Land Drainage	Remedial Works Principal Ordinary Watercourses	35	49	26	(23)	23	-		23		
	Safer Communities	Safer Communities Project HO Funded	3			-		-		-		
	Safer Communities	Protective clothing	3	1	1	-		-		-		
	Safer Communities Leisure Facilities	Police Community Safety Accreditation Loughton Leisure Centre - Mediation	2	2 15		(2) (15)		(2) (15)		-		
	Leisure Facilities	Free Swimming Programme - Over 60's		13	13			(13)		-		
	Leisure Facilities	Free Swimming Programme - Over 60's		(13)	(13)			_				
	Leisure Facilities	NNDR Refund Waltham Abbey Swimming Pool		(10)	(10)			-				
	Leisure Facilities	Olympic Officer Post		5	5			-	10	10	5	
	Leisure Facilities	SLM Income Share LLS WASP ESC			(35)	) (35)		(35)		-		
	Parks & Grounds	Security		3	2			(1)		-		
	North Weald Airfield	Other Maintenance		12	12			-		-		
	North Weald Airfield	Security		13	13			-		-		
	Waltham Abbey Sport Centre	NDR Refund Roding Valley Lake - Disabled Projects		(28) 23	(28)		(0)	-	2	-		
	Parks & Grounds Parks & Grounds	Roding Valley Lake - Disabled Projects		(23)	26 (26)		(3) 3		3 (3)	-		
	North Weald Airfield	Extra week (week 53) market		(23)	(20)	) (3)	3	-	(18)	(18)		
	North Weald Airfield	Loss of Income - Hangar 5		43	43			-	34	34	24	14
	North Weald Airfield	Transformer - Sub 'X'	5	5		(5)	5	-		5		
	Off Street Parking	Freezing of car parking charges				-		-	(40)	(40)		
	Off Street Parking	increase in income			(30)			(30)		-		
	Off Street Parking	Staffing		(11)	(11)			-		-		
	On Street Parking	Staffing		(14)	(14)			-		-		
	On Street Parking	Staffing		14	14	-		-		-		
	Off Street Parking	Mobile Phones Mobile Phones	3 2			-		-		-		
	On Street Parking On Street Parking	Mobile Phones	(2)			-		-		-		
	-			(1.2)	(1.5.5)					-		
	Total Environment & Street Scene	e	(63)	(10)	(138)	) (128)	32	(96)	(113)	(81)	29	14
Finance & ICT	Concessionary Fares	New National Scheme - Costs	141	116	87			(29)	72	72		
	Concessionary Fares	New National Scheme - Grant	(111)	(99)	(99)	) -		-		-		
	Concessionary Fares	Contribution from ECC re admin costs of issuing passes				-		-	(50)	(50)		
	Council Tax Collection	Legal Fees re Bailiffs in Liquidation		30	24		6	-		6		
	Council Tax Collection Council Tax Collection	Single Person Discount Review - Costs Single Person Discount Review - Grant			16			16 (12)		-		
	Council Tax Collection	Reduction in Court Cost Income			(12) 30			(12)		-		
	Finance Miscellaneous	Asset Register		4	1			(3)				
	Finance Miscellaneous	Asset Register - HRA contribution		(2)		2		2		-		
	Finance Miscellaneous	Finance System Outstanding Commitments	5	( )		-		-		-		
	Housing Benefits	Hit squad to improve performance		34	34	-		-		-		
	Housing Benefits	Temporary Accommodation Subsidy - Costs	6	0	3			3		-		
	Housing Benefits	Temporary Accommodation Subsidy - Grant	(6)	0	(5)		2			2		
	Housing Benefits	Incapacity/Income Support Reassessment - Costs			3			3		-		
	Housing Benefits Housing Benefits	Incapacity/Income Support Reassessment - Grant Staff restructuring not funded by specific grant			(6)	) (6)	3	(3)	15	3 15	20	
	NNDR	Business Rates Deferral Scheme - Costs		9	8	(1)		(1)	15	- 15	20	
	NNDR	New Burdens Small Business Rate Relief Costs		9	0	(9)	9			9		
	NNDR	New Burdens Small Business Rate Relief Grant		(9)	(9)		Ū	-		-		
	Audit/Bank Charges	Additional audit fees re HB/CTB grant claims		10	10			-		-		
	Procurement	Essex Procurement Hub		(12)	3			15	(10)	(10)		
	Unallocated Land	Emergency Security North Weald Golf Range			7	7		7		-		
	Total Finance & ICT		35	90	95	5 5	20	25	27	47	20	0

	Directorate Description		Original	2010 Probable	/11 Actual	Difference	C/Fwd	over/(under)spend		1/12 Adjusted	2012/13 Estimate	2013/14 Estimate
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Housing	Homelessness Homelessness Homelessness	Essex Rental Loan Scheme Essex Rental Loan Scheme ECC - EFHAS	11 (11)	(6)	2 (2) (3)	2 (2) 3		2 (2) 3	26 (26) 26	26 (26) 26	26 (26) 26	
	Homelessness Private Sector Housing Housing Strategy	ECC - EFHAS House Condition Survey Consultant Housing Company	55 5	6 13	3 9	(3) (4)	4	(3)	(26) 52	(26) 56	(26)	
	Private Sector Housing Private Sector Housing Private Sector Housing	Technical Officer Handyperson Scheme Handyperson Scheme	27 (15) 15	27 (15) 5	27 (15) 11	- - 6	(6)	-	27 15	27 - 9	27 12	
	Handy Person Scheme Handy Person Scheme	ECC re. Mobile Homes/Sites Improvements ECC re. Mobile Homes/Sites Improvements	10	(20) 10	(20)	(10)	10	-	10	20		
	Total Housing		87	20	12	(8)	8	0	104	112	39	0
Planning & Economic	Development Control	Contingency for Appeals	82	31	31	-		-	51	51		
Development	Development Control Economic Development Economic Development	Reduced Income resulting from reduction in applications Chamber of Commerce Developing Business Networks	2	44 5 4	40 3	(4) (2) (4)	2	(4) - (4)		2		
	Economic Development Economic Development Economic Development	Enhanced Business Contacts Town Centre Manager LABGI regeneration	2 36	0 50	47 5	- (3) 5	3	- - 5	4 9 12	4 12 12		
	Economic Development Conservation Policy Forward Planning	Economic Development Strategy Technical Support Officer -Conservation Administration Assistant	22	3		(3)	3	-	3 10	6 10		
	Forward Planning Forward Planning Forward Planning	Local Development Framework Printing underspend Senior Planner	400 39	120 10 30	101 9 30	(19) (1)	19	(1)	395 35	414 - 35	456	
	Forward Planning Planning Services	Habitats Regulations Assessment Grant File retrieval & checking & destruction		30	(16) 30	(16)		(16)	35	-		
	Planning Services Planning Services Planning Services	Housing and Planning Delivery Grant Planning Delivery Grant 2 Planning Delivery Grant 4	(55) 10	18	18	-		-	7	- - 7		
	Tourism Tourism Town Centre Enhancements	Tourism Summit Waltham Abbey Tourist Information Centre Improvements Grant Waltham Abbey TC	2	4 5 6	3 5	(1) - (6)	6	(1)	0 5 0	- 5 6		
	Town Centre Enhancements	Town Centre Support	22	18	6	(12)	-	(12)	12	12		
	Total Planning & Economic De	velopment	568	378	312	(66)	33	(33)	543	576	456	0
	Total Service Specific District I	Development Fund	1,113	1,026	525	(501)	462	(39)	763	1,225	614	33
Other Items	Second Homes Discount Allowar Lost Investment Interest	ice	(84) 508	(84) 413	(76) 456	8 43		8 43	(84) 363	(84) 363	(84) 233	(84) 89
	Impairment of Heritable Bank Prin Contribution to Pension Deficit R LABGI Contribution		375	375 176	406 176	31			40	40	200	03
	Capital Expenditure Funded from Area Based Grant VAT Refund	Revenue	(28)	40 (40) 0	40 (41) (714)	(1) (714)		- (1) (714)	22	40 22 -		
	Total District Development Fun	d	1,884	1,906	772	(1,134)	462	(672)	1,104	1,566	763	38

## CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service		Original 2010/11 £000's	Probable 2010/11 £000's	Actual 2010/11 £000's	Variance from Probable £000's
Chief Executive	Civic & Member	Members courses & conferences	(5)	(2)	(2)	-
	Subscriptions Directorate Savings	East of England Local Govt Conference General		(12) (10)	(12) (10)	-
	Total Chief Executive		(5)	(24)	(24)	0
Corporate Support Services	Local Land Charges Hackney Carriages Industrial Estates- Oakwood Hill Industrial Estates- O Hill Workshops Fleet Operations Civic Offices Civic Offices Langston Road Depot	Personal Charges- Increase from £11 to £22 Increased number of licences issued. Reduced Rental Income Increased Rental Income MOT Income - additional tests Energy Savings - Heating Car Park Rental - Black Lion WRVS lease terminated	(17) (20)	(29) 16 (32) (33) (20) (4) 8	(35) 6 (24) (19) (20) (4) 4	- (6) (10) 8 14 - - (4)
	Directorate Savings Total Corporate Support Services	General	(37)	(62) (156)	(62) (154)	- 2
Deputy Chief Executive	Museum Directorate Savings	Increase in rents General		6 (33)	7 (33)	1
	Total Deputy Chief Executive		0	(27)	(26)	1

## CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

			Original 2010/11	Probable 2010/11	Actual 2010/11	Variance from Probable
Directorate	Service		£000's	£000's	£000's	£000's
Environment &	Waste Management	Changes to Service	(51)	42	(64)	(106)
Street Scene	Waste Management	Reduction in Weed spraying - expenditure	( )	(10)	(12)	(2)
	Waste Management	Reduction in Weed spraying - income		10	12	2
	Industrial Activities - Regulated	Reduction in Registration of Commercial Properties	-	7	4	(3)
	Safer Communities	Reduction in Contributions		6	6	-
	Leisure Facilities	Loughton Leisure management fee reduction		(25)	(25)	-
	North Weald Airfield	Increase in Market rent		(41)	(45)	(4)
	Waltham Abbey Sports Centre	Cessation of joint use agreement	(192)	(192)	(187)	5
	Off Street Parking	Fluctuations in NDR	(6)	(8)	(8)	-
	Off Street Parking	Changes to allocations		(50)	(52)	(2)
	On Street Parking	Changes to allocations		(36)	(33)	3
	On Street Parking	Changes to allocations		36	33	(3)
	Off Street Parking	Additional Penalty Notice Charges		(50)	(43)	7
	On Street Parking	Additional Penalty Notice Charges		(55)	(31)	24
	On Street Parking	Additional Penalty Notice Charges		55	31	(24)
	Off Street Parking	Loss of income through VAT increase		4	4	-
	Off Street Parking	Closure of Parking Shop	(24)	(23)	(23)	-
	On Street Parking	Closure of Parking Shop	(24)	(23)	(23)	-
	On Street Parking	Closure of Parking Shop	24	23	23	-
	Directorate Savings	General		(66)	(66)	-
	Total Environment & Street Sce	ene	(273)	(396)	(499)	(103)
Finance & ICT	Finance Miscellaneous	Increase in Employers Pension Conts (Act Val 2010)	92	92	111	19
	ICT	Mobile telephones - contract increases	2	10	9	(1)
	Housing Benefits	Housing Benefit Admin Subsidy settlement reductions	39	60	60	-
	Council Tax Collection	Reduction in court cost income		21	21	-
	NNDR	Reduction in court cost income		10	12	2
	Insurance Services	Savings on Premium	(45)	-		-
	Directorate Savings	General		(48)	(48)	-
	Total Finance and ICT		88	145	165	20
			0	140	100	
Housing	Bed and Breakfast	Reduction in Bed and Breakfast Income		25		(25)
nousing		Reduction in Bed and Breakfast Expenditure		(12)	(10)	2
Housing	Bed and Breakfast	Reduction in Ded and Dreaklast Expenditure		()	(10)	
nousing	Bed and Breakfast Directorate Savings	General		(3)	(13)	-

## CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service		Original 2010/11 £000's	Probable 2010/11 £000's	Actual 2010/11 £000's	Variance from Probable £000's
Planning &	Building Control Ring Fenced	Reduced Income resulting from reduction in inspections		114	127	13
Economic	Building Control Ring Fenced	Reduced Income		(114)	(127)	(13)
Development	Development Control	Reduced Income resulting from reduction in applications		90	90	-
	Countrycare	Staff restructure		(6)	(6)	-
	Directorate Savings	General		(40)	(40)	-
	Total Planning & Economic Dev	velopment	0	44	44	0
Other Items	Investment Interest	Reduction due to lower interest rates		292	292	-
	All Services	Printer Cartridge Savings	(10)	(10)	(10)	-
	Total CSB		(237)	(122)	(225)	(103)

Overspends/Income not achieved	100
--------------------------------	-----

Underspends/ Income Overachievement (203)

Net Underspend (103)

Service	2010/11 Original £000	2010/11 Probable £000	2010/11 Actual £000	Over/(Under) spend £000	Carry Forward £000	2011/12 Original £000	2011/12 Updated £000
Chief Executive	30	30	4	0	26	0	26
Corporate Support Services	312	414	132	66	348	121	469
Deputy Chief Executive	144	104	108	(1)	(5)	81	76
Environment & Street Scene	(63)	(10)	(138)	(96)	32	(113)	(81)
Finance & ICT	35	90	95	25	20	27	47
Housing	87	20	12	0	8	104	112
Planning & Economic Development	568	378	312	(33)	33	543	576
Total DDF Expenditure	1,113	1,026	525	(39)	462	763	1,225
Funding Analysis							
Transfer from DDF							
Transfer to/(from) General Fund	1,113	1,026	525			763	1,225
Total DDF Funding	1,113	1,026	525			763	1,225
DDF Earmarked Reserve							
Balance B/F	4,041	4,041	4,041			2,135	3,269
Second Homes Discount Allowance	84	84	76			84	84
Lost Investment Interest	(508)	(413)	(456)			(363)	(363)
Impairment of Heritable Bank Principal	(375)		(406)			0	0
Contribution to Pension Deficit Reserve		(176)	(176)			0	0
LABGI Contribution			0			(40)	(40)
Capital Expenditure Funded from Revenue		40	(40)			(22)	(22)
Area Based Grant	28	(40)	41			0	0
VAT Refund			714			0	0
Provision for carry forward Transfer Out	(1,113)	(1,026)	(525)			0 (763)	0 (1,225)
Balance C/F	2,157	2,135	3,269			1,031	1,703

# Appendix D

# DISTRICT DEVELOPMENT FUND 2010/11 - 2011/12

Directorate	Description		
		C/Fwd £000's	Year Approved
Chief Executive	Furniture Exchange Scheme Standards Committee additional investigations	20 6	2008 2010
		26	
Corporate Support Services	Consultant's fees Legal & Taxation-Langston Rd Project Council Asset Rationalisation Council Asset Rationalisation HRA Contribution Quality Assurance & Accreditation BS EN ISO 9001 Removal of Personal Search charges ( LLC Amendment Rules 2010) Planned Building Maintenance Programme Essential Work to Civic Offices	25 95 (19) 13 100 129 5 <b>348</b>	2010 2010 2009 2010 2010 2010 2005
Deputy Chief Executive	Costs of Management/Admin/Mtc/Repairs North Weald Airfield Action Plan.	(4) (1) (5)	2010 2011
Environment & Street Scene	Air Quality Modelling Remedial Works Principal Ordinary Watercourses Roding Valley Lake - Disabled Projects Roding Valley Lake - Disabled Projects Transformer - Sub 'X'	4 23 (3) 3 5 <b>32</b>	2011 2006 2010 2010 2011
Finance & ICT	Legal Fees re Bailiffs in Liquidation Temporary Accommodation Subsidy - Costs Incapacity/Income Support Reassessment - Costs New Burdens Small Business Rate Relief Costs	6 2 3 9 <b>20</b>	2010 2010 2010 2011
Housing	House Condition Survey Handyperson Scheme ECC re. Mobile Homes/Sites Improvements	4 (6) 10 <b>8</b>	2011 2010 2011
Planning & Economic Development	Chamber of Commerce Town Centre Manager Economic Development Strategy Local Development Framework Improvements Grant Waltham Abbey TC	2 3 19 6 <b>33</b>	2010 2009 2010 2007 2007
		462	